

# Safer Stronger Communities Select Committee Agenda

Monday, 4 February 2019  
**6.30 pm**, Committee Room 1  
Civic Suite  
Lewisham Town Hall  
London SE6 4RU

For more information contact: Katie Wood - 0208 3149446

This meeting is an open meeting and all items on the agenda may be audio recorded and/or filmed.

## Part 1

Item		Pages
1.	Minutes of the meeting held on 19 December 2018	3 - 12
2.	Declarations of interest	13 - 16
3.	Response to Referrals from this Committee There are no response to referrals due at this meeting.	
4.	The Impact of the Prevent strategy and "Stop and Search" policy on community relations. - Evidence Session	17 - 24
5.	Youth Violence and Knife Crime	25 - 34
6.	Lewisham Disability Coalition	35 - 42
7.	Select Committee work programme	43 - 60
8.	Items to be referred to Mayor and Cabinet	

# Safer Stronger Communities Select Committee Members

Members of the committee, listed below, are summoned to attend the meeting to be held on Monday, 4 February 2019.

Janet Senior, Acting Chief Executive  
Thursday, 24 January 2019

Councillor Pauline Morrison (Chair)	
Councillor James Rathbone (Vice-Chair)	
Councillor Tauseef Anwar	
Councillor Sophie Davis	
Councillor Colin Elliott	
Councillor Alex Feis-Bryce	
Councillor Sue Hordijkeno	
Councillor Sakina Sheikh	
Councillor Bill Brown (ex-Officio)	
Councillor Juliet Campbell (ex-Officio)	

## **MINUTES OF THE SAFER STRONGER COMMUNITIES SELECT COMMITTEE**

**Wednesday, 19 December 2018 at 7.00 pm**

**PRESENT:** Councillors Pauline Morrison (Chair), James Rathbone (Vice-Chair), Sophie Davis, Sue Hordijkenko and Sakina Sheikh and Juliet Campbell

**APOLOGIES:** Councillors Colin Elliott and Alex Feis-Bryce

**ALSO PRESENT:** Abu Ahmed (Head of Local Delivery and Communications, Prevent Directorate, Home Office), Paul Aladenika (Service Group Manager, Policy Development and Analytical Insight), James Bravin (Principal Policy Officer), Becky Canning (Chief Officer) (National Probation Service, London Division, Southwark/Lewisham Cluster), Gary Connors (Crime Reduction Service Manager), Petra Der Man (Principal Lawyer), Tayo Disu (LCPCG Hate Crime Working Party chair) (Safer Neighbourhood Board), Martin Gormlie (Prevent Manager), Barrie Neal (Head of Corporate Policy and Governance), Lucien Spencer (London Community Rehabilitation Company) and Katie Wood (Scrutiny Manager)

### **1. Minutes of the meeting held on 5 November 2018**

#### **RESOLVED:**

The minutes of the meeting held on the 5 November 2018 be confirmed as an accurate record of proceedings.

### **2. Declarations of interest**

Cllr Sophie Davis declared a personal interest in item 7 as she worked for the Behavioural Insights Team and the London Community Rehabilitation Company, the National Probation Service and the Home Office were clients of the organisation.

### **3. Response to Referral from Safer Stronger Communities Select Committee on the Employment Profile**

#### **RESOLVED:**

That the response be noted.

### **4. The Impact of the Prevent Strategy and Stop and Search policy on community relations - Evidence Session**

4.1 The Committee heard evidence from Abu Ahmed, Head of Local Delivery and Communications at the Home Office. Abu introduced himself and his background and said that his presentation would broadly cover three areas: the

current UK threat level; why they believe people are being drawn to terrorism; and the Prevent model. A copy of the presentation will be included with the agenda documentation. During the presentation to the Committee, the following key points were noted:

- The threat from terrorism in the UK is severe. The main threat the government is concerned about is from International terrorism and within this the particular concern is from Daesh. The government has made a conscious decision not to call the group “Islamic State” as they don’t believe they are Islamic or a state.
- There are a range of other threats faced by the UK including the threat from Northern Irish related terrorism in Northern Ireland and a threat from al-Qaida.
- Terrorists recruit and radicalise in a different way now to in the past – for example increasingly using social media such as Twitter, Facebook or Instagram with slick sophisticated propaganda. In this way they reach out to a broader range of people than groups such as al-Qaida did 10-15 years ago.
- Around 900 people from the UK have travelled to conflict zones in Iraq and Syria. Around 40% of those people have returned to the UK. Around 20% of people who went have sadly lost their lives.
- As Daesh’s territory has contracted their calls had become less about people travelling and more about inspiring so called ‘loan actor’ attacks in the UK and other parts of the world.
- There were 4 Daesh inspired terrorist attacks in the UK last year.
- The UK Police services have disrupted 25 Daesh inspired plots since 2013, 12 of which were in the last year.
- Toxic, manipulative propaganda leads to vulnerable people becoming involved in terrorist activity.
- After every Daesh terrorist attack the UK sees a rise in far right and extreme right wing activity. Using the attacks to create division. There has been a surge in the threat from the extreme right wing around the country in recent years. The ideology of the extreme right wing is explicitly violent for example National Action. There have been a number of arrests in recent years.
- The propaganda from far right groups is now focusing increasingly specifically on anti-Muslim rhetoric.
- Sometimes mainstream media outlets pick up on misguided reports.
- The reasons people get radicalised are diverse and there is no single profile. The majority of people are male but there are women and girls who become involved in terrorism too. There is a range of ethnicities and education levels of people who become involved in terrorism. Few people have a deep knowledge of faith, this can then be exploited. Some patterns regarding past criminal activity and people who have problems with alcohol or substance misuse. Mental health problems in individuals is a factor and groups with nefarious intent can use this to exploit vulnerable individuals, the same is the case with people on the autistic spectrum who also have the potential to be exploited and manipulated. Those without a supportive network of people or who have experienced a particular challenge in life they are struggling to overcome are also vulnerable.

- Prevent is around trying to develop a program of work that intervenes in some of these drivers. The Prevent model is about safeguarding people from getting involved in terrorism.
- The Home Office were hoping to involve building resilience in local communities, creating safe online spaces and a strong focus on safe-guarding for those at risk. This could include support through mentoring, helping family etc. This would be through the Channel Panel.
- The newest part of the Prevent programme is the Engagement Programme which is focused on rehabilitating people within the prison system.
- The foundation of the Prevent program is about working with community groups on the ground such as KIKit Pathways and working with parents and schools. Over 1 million frontline workers had been trained as part of the program to understand the safeguarding concerns around radicalisation, helping people to know where to go if they have concerns about people.
- Prevent tackles far right extremism as well. Every area around the country has a duty around Prevent.
- The Channel Program is optional for individuals. There is a mandatory program as well.
- Prevent has been seen as controversial. The Government was trying to increase transparency by publishing regional data and rolling out community engagement programs and to better understand the concerns of local communities.

4.2 During the question and answer session that followed, the following key points were raised:

- The Desistance and Disengagement Program (DDP) was the mandatory part of Prevent which may be used for example when an individual is released from Prison on Probation. On Channel, consent is required, where there is no consent to take part the Police need to manage on a case by case basis.
- Currently the DDP is a pilot program. The review function is currently through the Prevent Oversight Board led by the Home Secretary. Different elements of the Prevent Program have different levels of scrutiny.
- In order to address the sometimes negative narrative in mainstream newspapers and sometimes inaccurate reports both on Prevent issues and in terms of promoting stories with racist currents and undertones, the Home Office was trying to engage with local communities to increase understanding and talk about the Far Right threat more. It was not the Government's role to control the press and there were complex issues around freedom of speech etc. so increasing understanding was seen to be key. The Government also has an integration strategy and an "Anti Muslim-Hatred Working Group" within the MHLG.
- Members of the Committee felt that more needed to be done at Government level to understand the link between Anti-Muslim narratives in the press and the rise of the far right and extreme right.
- Members of the Committee raised concerns they had heard from constituents around Prevent around the duties on and effect on front-line staff. For example "turning frontline staff into border guards". Training staff

around Prevent could create a culture of suspicion. There should be more scrutiny of what the program was doing.

- The model of Prevent was about Safeguarding – individuals are groomed in the same way that they could be around a range of issues. The Home Office was reviewing their training, targeting the designated safeguarding leads and additional training around Channel Panels. There were still mistakes being made such as the Parson's Green bomber.
- The subjects of Channel Panel are considered victims often in the same way that those of other cases of grooming.
- The Police have said there were 3000 individuals who were of special interest in terms of terrorism and 20,000 who were known. Plots were moving from conception to execution very quickly. Therefore it was increasingly important to help vulnerable individuals early.
- When asked "who monitors the success of the program and community groups who were funded?," the Committee were informed that some things were easy to quantitatively prove i.e. how much terrorist propaganda had been taken down. The range of projects funded was diverse. An example of the organisation "London Tigers" was given where feedback forms before and after the workshop to measure a change in opinion were completed. The Home Office had Commissioned Manchester University to look at analysing the success of projects on the ground.

4.3 Gary Conners, Strategic Crime, Enforcement, and Regulation Service Manager, and Martin Gormlie, Prevent Manager, presented to the committee. During the presentation and discussion the following key points were highlighted:

- A number of agencies and communities were involved. The Team had found that the work was usually very well received in the Lewisham community.
- Lewisham was a Tier 2 borough based on a government model of assessment of risk. Lewisham had a Home Office funded Prevent Manager and a Prevent Education Officer. Lewisham also received Home Office funding to help support individual local projects.
- The Home Office Good Practice models currently included a Lewisham Project: Second Wave, who produced a project focused on radicalisation. There was currently a Lewisham project drawn up focusing on the Extreme Right threat and Lewisham was working with LB Bexley and RB Greenwich on that.
- Lewisham had trained around 1000 people on Prevent in the last year and a half. The training package was felt to be good and members of the committee would be able to attend a training.
- As a Prevent borough Lewisham had to have a Prevent Delivery Group. The group met quarterly and was made up of a range of officers including representatives from: Probation, Children's services, Goldsmiths University, SLAM, Counter-Terrorism Police colleagues and different community groups. The current two community groups that sat on the board were Second Wave and the Afghan and Central Asian Association.
- Lewisham also delivered a range of training to different organisations within the borough including GPs, Children's Services practitioners,

teachers, youth groups etc and briefings to colleagues and partners. Lewisham's duty also involved developing a local risk assessment.

- Lewisham engages with a number of community groups through different mechanisms such as the Interfaith Forum.
- The team had done work with schools and libraries around embedding safe IT usage. The team also worked with Councillors and delivered training sessions and made proactive contact after major events.
- There had been two main projects over last few years – a Lewisham Muslim outreach project for women run by the Afghan and Central Asian Association and the Shadow Games Theatre Project run by Second Wave around how someone could be radicalised online.
- The latest Home Office regional Prevent figures had just been published. Committee members would be e-mailed the most recent report.
- Counter-extremism strategies looked at the wider harms of extremism not limited to radicalisation this could include hate crime, community cohesion etc. The role works across Faith Groups and works with the Lewisham Interfaith Forum. This would also include looking at extremist speakers. The role also provided community groups support to bid for Home Office funding.
- **Standing orders were suspended at 9.00pm.**
- Members requested that they be able to see the training offered to frontline staff and for feedback from the sessions on how helpful people found it.
- Members of the committee requested that further information on Lewisham specific Prevent figures be shared. They were informed that the figures for Channel were owned by the Home Office. Abu Ahmed informed the Committee that the Home Office did not publish at sub-regional level as it could be possible to identify individuals or families as the numbers were sometimes so small.
- As a response to this a member of the committee stated that the remit of the Committee review required the information. It would not need to be the specifics of an individual case, ie exact age or schools, but the overall numbers by ethnicity. The Home Office Policy of not disclosing this data potentially opened it up to charges of a lack of scrutiny. If there was a National Review, the Committee member felt strongly that building in a method of regional scrutiny was essential.
- The Committee heard that although the NUT publicly spoke against Prevent Policy, the Prevent Manager's experience in Lewisham was that the training had been well received and people understood the purpose and place of Prevent sitting in the school's safeguarding responsibilities.
- Briefings for LSCB and LSAB were also undertaken. Their evaluation of the Prevent part of their training could be shared with the Committee.
- Any organisation with whom the Council has a contracted relationship had an obligatory Prevent duty.

4.4 The Committee heard from Tayo Disu, Chair of the Lewisham Safer Neighbourhood Board. During her presentation and in the discussion that followed the following key points were raised:

- Tayo Disu, Chaired the Lewisham Safer Neighbourhood Board and currently their Stop and Search Sub-Committee.
- The monitoring group was run by volunteers. It had been a challenge to find people with the community engagement skills as well as the ability to work with partners and the Police.
- There had not been many meetings in the last two years due to challenges getting the engagement.
- The Lewisham SNB Stop and Search group (Community Monitoring Network) had not been attending the pan London Monitoring Network due to challenges maintaining and engaging the local group and attracting people with the right skills and experience and time. It was important that they were able to engage with this group to improve chances of influencing policy at a London-wide level and to share good practice.
- There has been less consistency in the Police dedicated stop and search lead and some challenges getting the data needed in a format that was clear to group members.
- The group had not had the capacity to do the checking of stop and search slips at the Police Station.
- The Council had supported the group analysing data at two of the meetings held recently and they were hoping this this could be continued until the group were able to do this themselves.
- There could be challenges between sharing data.
- Some community members could get very frustrated and angry around this issue.
- The SNB were working with VAL to get volunteers with the skills needed. With the monitoring Board there was a level of confidentiality and people needed to commit to a length of time.
- There was a requirement for the SNB to have a stop and search monitoring sub group.
- Members requested that Tayo provide some information to the Committee on what she felt could be done to support the stop and search sub-group.

#### **RESOLVED:**

That the report and evidence be noted and the expert witnesses be thanked for attending.

#### **5. Exclusion of press and Public**

Press and Public were note excluded at this meeting.

#### **6. Part 2- The Impact of Prevent and Stop and Search on community relations - Evidence Session (partial)**

This meeting did not go into Part 2 session and press and public were not excluded.

## 7. National Probation Service and Community Rehabilitation Company Update

7.1 Becky Canning, National Probation Service (NPS) and Lucien Spencer, Community Rehabilitation Company (CRC) presented their reports to the Committee. During the questions and discussion that followed, the following key points were highlighted:

- The CRC were unable to break down the attendance and attrition data at a local level. They reported across the London and Thames Valley region as per their contractual obligations.
- The CRC was subject to annual inspections and had just had its third inspection in 4 years.
- There was a range of Service level agreements built into the CRC contract and penalties for not meeting certain targets. The CRC were working with supply chains to measure quality of services. For example Safer Street commissioned by MOPAC included alcohol and abstinence monitoring.
- The 2017 HMIP inspection had challenging recommendations, following a request regarding the safeguarding training from a Committee member, the Committee heard that all CRC staff had now had safeguarding training.
- The NPS had access to the Violent and Sexual Offender register. All NPS staff who used it needed Met Police vetting. The NPS's IT had been updated. There was now better information sharing and the Police and Probation Services were better working together.
- Following a question requesting information on what the NPS had undertaken around the HMIP recommendation 4 on improving understanding of rehabilitation activity; the Committee were informed that this had been improved with the new framework and web-based toolkit and the increased use of the accredited programme. There was still more work to be done in this area.
- A question was asked on what action had taken place around HMIP recommendation 2 to the CRC noting that there were no interventions targeted at the BAME Community despite 51% BAME service users. The Committee heard that all managers had undergone training on unconscious bias. The staff employed reflected the local community they served with 70% of staff being from Black or minority ethnic backgrounds. There were currently two non-accredited programmes for women "Thinking Ahead for Women" and the "Heal Programme". Women offenders were managed by women.
- Following a question on the HMIP recommendation 3 to the CRC on unpaid work, the Committee heard that there had been improvements but delivery was complex. Sometimes there was a need to over-subscribe individuals to community groups to ensure that if somebody didn't attend there were enough people to commit to the work agreed for the partner organisations. More work was being undertaken to strategically look at this issue.
- There was an increased focus on workload of staff at the CRC and not just numbers on the caseload to look more holistically at staff's wellbeing.

7.3 **RESOLVED:**

That the report be noted and Becky Canning and Lucien Spencer be thanked for attending.

## **8. Demographic Change Lewisham**

8.1 James Bravin, Policy Manger, gave a presentation to the Committee, a copy of which will be included in the agenda documentation. During the discussion the following key points were highlighted:

- The Lewisham population had increased by 1% in the last year, however the rate of increase has decreased since 2014 due to an increase in internal migration and less International immigration.
- The borough was getting older. The average age had increased from 33.6 to 34.7 since 2013.
- Members of the Committee requested whether it would be possible to get up to date details of the ethnicity via age cohort.
- The Committee heard that the ONS did not publish that data but the GLA did. The methodology for their populations predictions and projections were different but with that caveat it would be possible to provide that data to the Committee.

### **8.2 RESOLVED:**

That the report be noted.

## **9. Select Committee work programme**

9.1 Katie Wood presented the report to the Committee and highlighted the items due at the next meeting. During the discussion the following key points were made.

- Tayo Disu should be invited to attend the next meeting should she wish.
- Members of the Committee agreed that the start time of the next two meeting should be amended to 6.30pm due to the number of items on the agenda.
- The Committee requested that in future if there was a section 60, members of the Committee should be informed. This request would be made to the Head of Crime Reduction and Supporting People.

### **9.2 RESOLVED:**

That the report be noted.

That the next meeting of Safer Stronger Communities Select Committee start at 6.30pm.

## **10. Items to be referred to Mayor and Cabinet**

There were no referrals to Mayor and Cabinet.

The meeting ended at 9.45 pm

Chair:

-----

Date:

-----

This page is intentionally left blank

<b>Safer Stronger Communities Select Committee</b>		
Title	Declaration of interests	
Contributor	Chief Executive	Item 2
Class	Part 1 (open)	4 February 2019

## **Declaration of interests**

Members are asked to declare any personal interest they have in any item on the agenda.

### **1. Personal interests**

There are three types of personal interest referred to in the Council's Member Code of Conduct:

- (1) Disclosable pecuniary interests
- (2) Other registerable interests
- (3) Non-registerable interests

### **2. Disclosable pecuniary interests** are defined by regulation as:-

- (a) Employment, trade, profession or vocation of a relevant person\* for profit or gain
- (b) Sponsorship –payment or provision of any other financial benefit (other than by the Council) within the 12 months prior to giving notice for inclusion in the register in respect of expenses incurred by you in carrying out duties as a member or towards your election expenses (including payment or financial benefit from a Trade Union).
- (c) Undischarged contracts between a relevant person\* (or a firm in which they are a partner or a body corporate in which they are a director, or in the securities of which they have a beneficial interest) and the Council for goods, services or works.
- (d) Beneficial interests in land in the borough.
- (e) Licence to occupy land in the borough for one month or more.
- (f) Corporate tenancies – any tenancy, where to the member's knowledge, the Council is landlord and the tenant is a firm in which the relevant person\* is a partner, a body corporate in which they are a director, or in the securities of which they have a beneficial interest.
- (g) Beneficial interest in securities of a body where:

- (a) that body to the member's knowledge has a place of business or land in the borough;
- (b) and either
  - (i) the total nominal value of the securities exceeds £25,000 or 1/100 of the total issued share capital of that body; or
  - (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person\* has a beneficial interest exceeds 1/100 of the total issued share capital of that class.

\*A relevant person is the member, their spouse or civil partner, or a person with whom they live as spouse or civil partner.

### 3. Other registerable interests

The Lewisham Member Code of Conduct requires members also to register the following interests:-

- (a) Membership or position of control or management in a body to which you were appointed or nominated by the Council
- (b) Any body exercising functions of a public nature or directed to charitable purposes, or whose principal purposes include the influence of public opinion or policy, including any political party
- (c) Any person from whom you have received a gift or hospitality with an estimated value of at least £25

### 4. Non registerable interests

Occasions may arise when a matter under consideration would or would be likely to affect the wellbeing of a member, their family, friend or close associate more than it would affect the wellbeing of those in the local area generally, but which is not required to be registered in the Register of Members' Interests (for example a matter concerning the closure of a school at which a Member's child attends).

### 5. Declaration and Impact of interest on members' participation

- (a) Where a member has any registerable interest in a matter and they are present at a meeting at which that matter is to be discussed, they must declare the nature of the interest at the earliest opportunity and in any event before the matter is considered. The declaration will be recorded in the minutes of the meeting. If the matter is a disclosable pecuniary interest the member must take no part in consideration of the matter and withdraw from the room before it is considered. They must not seek improperly to influence the decision in any way. **Failure to declare such an interest which has not already been entered in the Register of Members' Interests, or participation where such an interest exists, is liable to prosecution and on conviction carries a fine of up to £5000**
- (b) Where a member has a registerable interest which falls short of a disclosable pecuniary interest they must still declare the nature of the

interest to the meeting at the earliest opportunity and in any event before the matter is considered, but they may stay in the room, participate in consideration of the matter and vote on it unless paragraph (c) below applies.

- (c) Where a member has a registerable interest which falls short of a disclosable pecuniary interest, the member must consider whether a reasonable member of the public in possession of the facts would think that their interest is so significant that it would be likely to impair the member's judgement of the public interest. If so, the member must withdraw and take no part in consideration of the matter nor seek to influence the outcome improperly.
- (d) If a non-registerable interest arises which affects the wellbeing of a member, their, family, friend or close associate more than it would affect those in the local area generally, then the provisions relating to the declarations of interest and withdrawal apply as if it were a registerable interest.
- (e) Decisions relating to declarations of interests are for the member's personal judgement, though in cases of doubt they may wish to seek the advice of the Monitoring Officer.

## **6. Sensitive information**

There are special provisions relating to sensitive interests. These are interests the disclosure of which would be likely to expose the member to risk of violence or intimidation where the Monitoring Officer has agreed that such interest need not be registered. Members with such an interest are referred to the Code and advised to seek advice from the Monitoring Officer in advance.

## **7. Exempt categories**

There are exemptions to these provisions allowing members to participate in decisions notwithstanding interests that would otherwise prevent them doing so. These include:-

- (a) Housing – holding a tenancy or lease with the Council unless the matter relates to your particular tenancy or lease; (subject to arrears exception)
- (b) School meals, school transport and travelling expenses; if you are a parent or guardian of a child in full time education, or a school governor unless the matter relates particularly to the school your child attends or of which you are a governor;
- (c) Statutory sick pay; if you are in receipt
- (d) Allowances, payment or indemnity for members
- (e) Ceremonial honours for members
- (f) Setting Council Tax or precept (subject to arrears exception)

This page is intentionally left blank

<b>Safer Stronger Communities Select Committee</b>			
<b>Title</b>	The Impact of the Prevent strategy and “Stop and Search” policy on community relations. – Evidence Session	<b>Item No</b>	4
<b>Contributors</b>	Scrutiny Manager		
<b>Class</b>	Part 1	<b>Date</b>	4 February 2019

## 1. Purpose of paper

- 1.1 As part of its work programme the Committee has agreed to undertake an in-depth review into “The impact of the Prevent strategy and “Stop and Search” policy on community relations” with particular emphasis on relations between the Police and the BAME community. The scope of the review was agreed by Safer Stronger Communities Select Committee at their meeting of 19<sup>th</sup> September 2018.
- 1.2 This is the first evidence session for this review.

## 2. Recommendations

- 2.1 The Select Committee is asked to consider and comment on the evidence presented.

## 3. Policy context

- 3.1 The Council’s overarching vision is “Together we will make Lewisham the best place in London to live, work and learn”. In addition to this, ten corporate priorities and the overarching Sustainable Community Strategy drive decision making in the Council. Lewisham’s corporate priorities were agreed by full Council and they remain the principal mechanism through which the Council’s performance is reported.
- 3.2 The Council’s corporate policy of “Community Leadership and empowerment” promotes empowering local residents and includes commitments to working with people of every background – race, gender, age, sexual orientation, disability and faith, to address the challenges of discrimination. The Council’s Corporate Policy of “Safety, Security and Visible Presence” promotes improving partnership work with the Police and others and using the Council’s powers to combat crime, the fear of crime, and antisocial behaviour. There is a particular emphasis on the safety of young people within the borough.
- 3.3 The Council’s Sustainable Community Strategy’s priority of “Safer” aims to create a borough where people feel safe and live free from crime, antisocial behaviour and abuse.

- 3.4 The Council's "A Safe Lewisham Plan 18/19<sup>1</sup>" includes consideration of work on disproportionality in particular the review by David Lammy MP, Dame Louise Casey, and Baroness Young. It also incorporates areas identified by borough partners and residents including "reducing fear, harm and revictimisation" and "improving trust, confidence and satisfaction" The Plan also seeks to answer the question: "How do we understand and ensure negative bias is reflected upon and protected against?"

#### **4. Background**

- 4.1 The review covers two distinct areas and considers their effect on community relations and whether they have a particularly adverse effect on members of the BAME community. The two areas are the government's Prevent Strategy and the Police's use of stop and search. It was agreed that the review would draw on evidence from key local partners and Council officers as well national research and experts on the Prevent Programme, Stop and Search and on disproportionality in the criminal justice system.

#### **Key lines of enquiry (KLOE)**

- 4.2 The following key lines of enquiry were agreed at the Committee's meeting in September 2018:

##### **Prevent**

1. What are the Council's obligations under Prevent and what are the effects of Prevent on the local community?
2. Objectives of Prevent
3. Council's and partners obligations
4. Statistics on referrals and numbers on the channel programme – nationally and locally
5. Community and Faith groups' views.
6. Evidence nationally and locally on the effect of programme.
7. Successes/concerns/options for improvement.

##### **Stop and Search**

1. Stop and Search legislation – general; powers and section 60 powers
2. Data and Statistics nationally and locally
3. Community and Faith groups' views
4. Role of the Council
5. Successes/concerns/options for improvement.

##### **Disproportionality and Community Relations**

1. What is the national picture on disproportionality in the criminal justice system?

---

<sup>1</sup> A Safe Lewisham, A plan for 2018-19, March 2018

[https://www.lewisham.gov.uk/mayorandcouncil/aboutthecouncil/strategies/Documents/A%20Safe%20Lewisham%20-%20%20A%20Plan%20for%2018%2019%20%2808\\_05%291.pdf](https://www.lewisham.gov.uk/mayorandcouncil/aboutthecouncil/strategies/Documents/A%20Safe%20Lewisham%20-%20%20A%20Plan%20for%2018%2019%20%2808_05%291.pdf)

2. Evidence from the Ministry of Justice (e.g. the report Black, Asian and Minority Ethnic disproportionality in the Criminal Justice System in England and Wales.)<sup>2</sup>
  3. Evidence from reviews such as: The Lammy Review<sup>3</sup>; The Casey Review<sup>4</sup>; and The Young Review<sup>5</sup>.
  4. Community engagement strategies.
- 4.3 In addition to the key lines of enquiry agreed above, the following additional areas were included at the Committee's meeting of 19<sup>th</sup> September 2018.
1. Additional information on the type of Prevent training undertaken by partners such as NHS and schools was requested to be included as part of the review. This could include hearing the views of professionals in those settings as to how they feel about their obligations.
  2. Information on referrals to Prevent in Lewisham would be useful to look at where possible. This could include overall numbers and breakdown via ethnicity etc. Legal advice would be sought as to what information could be shared publicly.
  3. More information on how the risk tiers of local authorities were calculated.
  4. Understanding more about the methods used to create intelligence-led stop and search.
  5. In depth stop and search data to understand whether certain types of stop and search had different outcomes..

## 5. Evidence Session – 19<sup>th</sup> December 2018

- 5.1 The Committee heard from the following people at their meeting on 19<sup>th</sup> December:
- Abu Ahmed, Head of Local Delivery and Communications in the Home Office's Prevent Directorate
  - Tayo Disu, Chair of the Lewisham Safer Neighbourhood Board.
  - Gary Connors, Strategic Crime, Enforcement & Regulation Service Manager, LB Lewisham
  - Martin Gormlie, Prevent Manager.

## 6 Evidence Session – 4<sup>th</sup> February 2019

- 6.1 At this meeting, the Committee will hear evidence from the following people:
- 6.2 **Andy Carter**, Acting Chief Superintendent, South-East Command Unit, Metropolitan Police.

---

<sup>2</sup> Ministry of Justice: Black, Asian and Minority Ethnic disproportionality in the Criminal Justice System in England and Wales

<sup>3</sup> Lammy Review of Black, Asian and Minority Ethnic (BAME) representation in the Criminal Justice System

<sup>4</sup> The Casey Review: a review into opportunity and integration

<sup>5</sup> The Young Review: Improving Outcomes for Young Black and/or Muslim men in the Criminal Justice System

- 6.3 **Natasha Plummer**, Head of Community Engagement and **Jamie Keddy**, Community Engagement Officer from the Mayor's Office for Police and Crime (MOPAC). *will be presenting to the Committee.*
- 6.4 **Neena Samota**, StopWatch and Programme Director Criminology and Sociology and Programme Director MA Human Trafficking, Migration and Organised Crime, St Mary's University.
- 6.5 **Cllr Joani Reid**, Executive Member for Community Safety.

#### **Additional Information and written evidence from visits**

- 6.5 In addition to the evidence gathering at meetings, members of the Committee will participate in a number of visits and organised events as part of their evidence gathering.

#### **Forthcoming visits:**

- 6.6 Working with the Young Mayor's Team and local Schools - The Committee were keen to get the views of young people into the evidence for the review. Working with the Young Mayors Team we have organised a number of sessions in local schools and a community group to discuss the topic and ideas with the students. The dates and times proposed will be tabled at the meeting of the Committee on 4<sup>th</sup> February. Ideally up to two Councillors would attend each, along with the Committee Manager, the Young Mayor's Team, and a former young advisor.
- 6.7 Interfaith Forum – Members of the Committee are invited to the Council's Interfaith Forum meeting on **7<sup>th</sup> February 2019**. The Forum have agreed to an item on their agenda on the Committee's review, which will give an opportunity for the Chair or a Committee member to introduce the review and hear views from members of the Forum.
- 6.8 Members of the Committee are invited to observe PREVENT training and a number of members of the Committee will be attending a training session run by the Prevent Manager at a local school on **26<sup>th</sup> February 2019** at 4pm.

#### **The following additional meetings have been attended as part of the review:**

- 6.9 Youth Independent Advisory Group (YIAG), Lewisham Police Station – Cllr Pauline Morrison together with the Committee Manager attended the YIAG's meeting on Thursday 24<sup>th</sup> January 2018. A summary of the meeting will be tabled at the meeting.
- 6.10 The London Assembly's Police and Crime Committee on Wednesday 23<sup>rd</sup> January. A member of the Committee accompanied by the Committee Manager and a Young Advisor attended this meeting at City Hall. Details of the meeting and minutes can be found [here](#).

- 6.11 KIKit Pathways – Cllr James Rathbone and Cllr Sakina Sheikh together with the Committee Manager visited KIKit Pathways on 11<sup>th</sup> January 2019 – a summary is attached at Appendix A.
- 6.12 Stop and Search discussion and workshop Autumn 2018 – a summary by Cllr Feis-Bryce was included in the Safer Stronger Agenda for 19<sup>th</sup> December 2018.
- 6.13 Cllr Rathbone attended the following Community Event “No More Hate: trust, leadership and resilience” on 18 October 2018. A summary by Cllr Rathbone was included in the Safer Stronger Agenda for 19<sup>th</sup> December 2018.
- 6.14 Safer Neighbourhood Board – Stop and Search Forum – The Scrutiny Manager attended on 10 October 2018. Her summary was included in the Safer Stronger Agenda for 19<sup>th</sup> December 2018.
- 6.15 Councillor Morrison attended the Safer Lewisham Partnership Board meeting on 5 December 2018 and spoke in respect of an item on stop and search. It was reported that there was a reduction in the number of stop and search complaints in Lewisham and Councillor Morrison requested the figures be sent to Safer Stronger Communities Select Committee for inclusion in their evidence of this in-depth review. It was agreed that this would be done.

## **7. Further implications**

- 7.1 At this stage there are no specific financial, legal, environmental or equalities implications to consider. However, each will be addressed as part of the review.

For more information on this report please contact Katie Wood, Scrutiny Manager, on 020 8314 9446

## **Background Papers**

Black, Asian and Minority Ethnic Disproportionality in the Criminal Justice System

<https://www.gov.uk/government/publications/black-asian-and-minority-ethnic-disproportionality-in-the-criminal-justice-system-in-england-and-wales>

A Safe Lewisham, A plan for 2018-19, March 2018

[https://www.lewisham.gov.uk/mayorandcouncil/aboutthecouncil/strategies/Documents/A%20Safe%20Lewisham%20-%20%20A%20Plan%20for%2018%2019%20%2808\\_05%291.pdf](https://www.lewisham.gov.uk/mayorandcouncil/aboutthecouncil/strategies/Documents/A%20Safe%20Lewisham%20-%20%20A%20Plan%20for%2018%2019%20%2808_05%291.pdf)

Contest – The UK's strategy for countering terrorism, June 2018

[https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\\_data/file/716907/140618\\_CCS207\\_CCS0218929798-1\\_CONTEST\\_3.0\\_WEB.pdf](https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/716907/140618_CCS207_CCS0218929798-1_CONTEST_3.0_WEB.pdf)

Counter-Terrorism and Security Act 2015

<http://www.legislation.gov.uk/ukpga/2015/6/contents/enacted>

Channel Duty Guidance HM Government 2015

[https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\\_data/file/425189/Channel\\_Duty\\_Guidance\\_April\\_2015.pdf](https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/425189/Channel_Duty_Guidance_April_2015.pdf)

Criminal Justice and Public Order Act 1994

<https://www.ethnicity-facts-figures.service.gov.uk/crime-justice-and-the-law/policing/stop-and-search/latest#>

Data Dashboard – The Use of Stop and Search within the MPS

<https://www.london.gov.uk/what-we-do/mayors-office-policing-and-crime-mopac/data-and-statistics/policing/intrusive-tactics>

Individuals referred to and supported through Prevent Programme” April 2016 –March 2017

HM Home Office <https://www.gov.uk/government/statistics/individuals-referred-to-and-supported-through-the-prevent-programme-april-2016-to-march-2017>

Lammy Review of Black, Asian and Minority Ethnic (BAME) representation in the Criminal

Justice System <https://www.gov.uk/government/organisations/lammy-review>

Ministry of Justice: Black, Asian and Minority Ethnic disproportionality in the Criminal Justice

System in England and Wales <https://www.gov.uk/government/publications/black-asian-and-minority-ethnic-disproportionality-in-the-criminal-justice-system-in-england-and-wales>

Police Powers to stop and search: your rights, gov.uk <https://www.gov.uk/police-powers-to-stop-and-search-your-rights>

Prevent Statistics – April 2018 to March 2017 HM Home Office

[https://www.gov.uk/government/uploads/system/uploads/attachment\\_data/file/693217/individuals-referred-supported-prevent-programme-apr2016-mar2017-annexa-tables.ods](https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/693217/individuals-referred-supported-prevent-programme-apr2016-mar2017-annexa-tables.ods)

The Casey Review: a review into opportunity and integration

<https://www.gov.uk/government/publications/the-casey-review-a-review-into-opportunity-and-integration>

The Young Review: Improving Outcomes for Young Black and/or Muslim men in the Criminal Justice System [http://www.youngreview.org.uk/sites/default/files/clinks\\_young-review\\_report\\_dec2014.pdf](http://www.youngreview.org.uk/sites/default/files/clinks_young-review_report_dec2014.pdf)

This page is intentionally left blank

Safer Stronger Select Committee		
Report Title	Knife crime and youth violence	
Key Decision	No	Item No. 5
Ward	All	
Contributors	Head of Public Protection and Safety	
Class	Part 1	Date: February 4 2019

## 1- Background

The London Knife Crime Strategy was launched on the 27<sup>th</sup> of June 2017 and within it was a commitment for every London borough to have a bespoke knife crime action plan created in partnership with the Met Police. The Met Police worked with each Community Safety Partnership (CSP) to develop a local plan, with the understanding that these should be based on a locally developed, partnership analysis of the knife crime problem'

One year on from the launch of the London Knife Crime Strategy and with the recent launch of the Met Police Violent Crime Task Force, there was an opportunity to refresh local plans to achieve a single consistent action plan format across London. A new template for action plans has been developed to support the refresh.

MOPAC, the Met Police, Local Authorities and London Councils have collaboratively developed a new action plan template drawing on the expertise of Chief Executives, Directors of Children's Services, Directors of Public Health and Heads of Community Safety from across London. This is very much a work in progress that can be developed further over time.

The first section is populated with a number of essential actions which have been developed from consistent practice across London. The second section contains a Menu of Options with additional actions that have been drawn from practice within the existing 32 action plans and recent work from the range of Local Authority officers. Recognising that every local area is different and will know how best to deliver its plan, the menu of options enables each CSP to review and chose actions from the menu that best fit local delivery.

In future the use of a single template for action plans will help in identifying innovative new action and good practice by CSP's that can then be shared with colleagues across London.

The intention is that the new action plans will be living documents, with a periodic review process coordinated by MOPAC, the MPS and London Council's., and will help inform the work of the London Violence Reduction Unit (VRU).

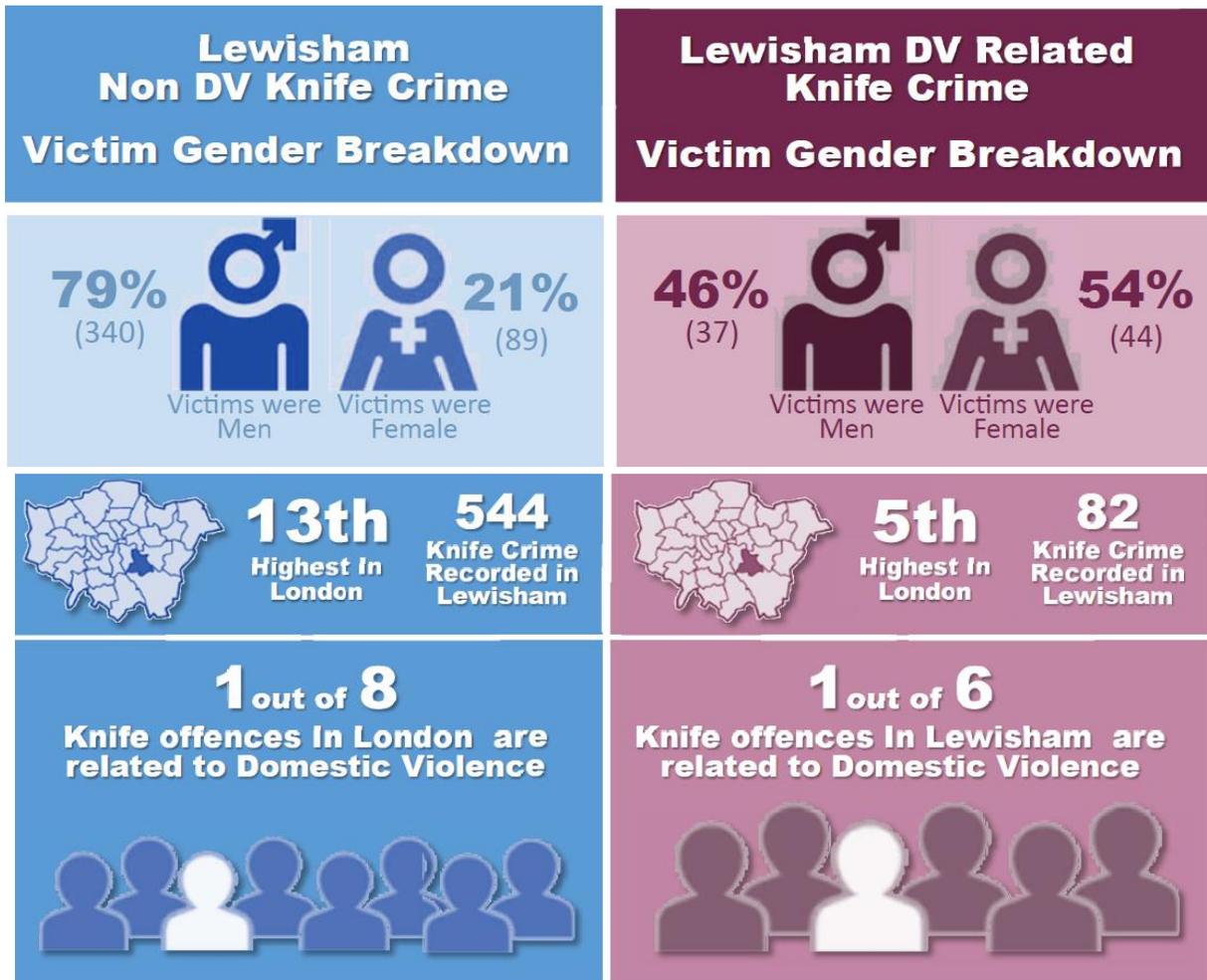
In Lewisham we have not siloed focus only on knife crime and have considered our approach in relation to violence more broadly. The public health approach to violence is a whole systems response to reducing violence and is the strategic approach within which tackling knife crime sits. Lewisham has also undertaken deep dive analysis to understand knife crime in the public space as well as within the home.

## 2- Data

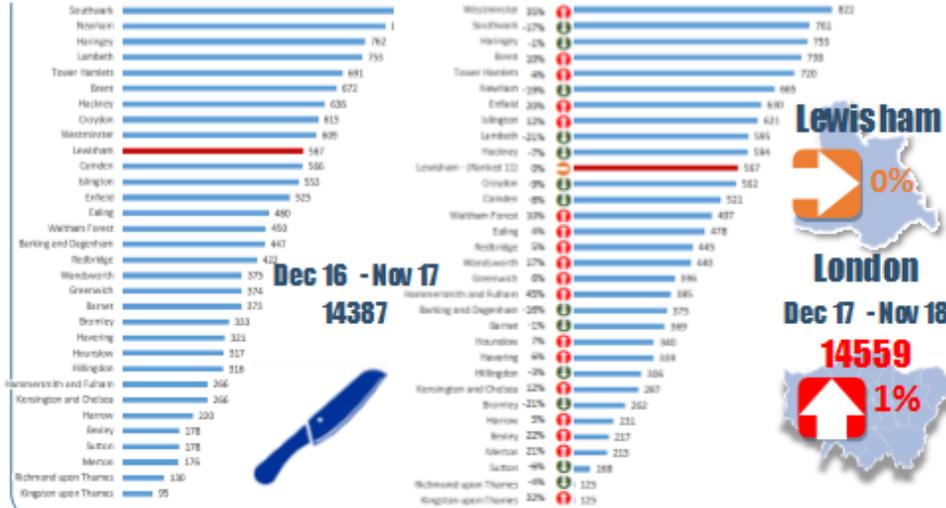
The following outlines the current analysis showing:

Lewisham is only 1 of 3 boroughs in London which has seen a reduction in overall violence; with Lewisham seeing a 0% change in knife crime and a 5% reduction in knife crime with injury.

For knife crime and domestic violence, some detailed analysis was undertaken which showed the following noting that female Victims formed 54% of all of DV knife crime Victim.



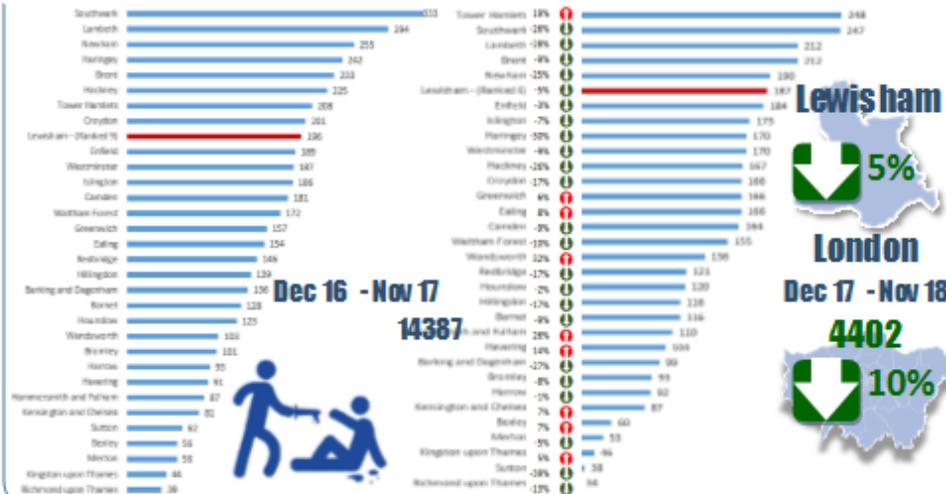
### Knife Crime



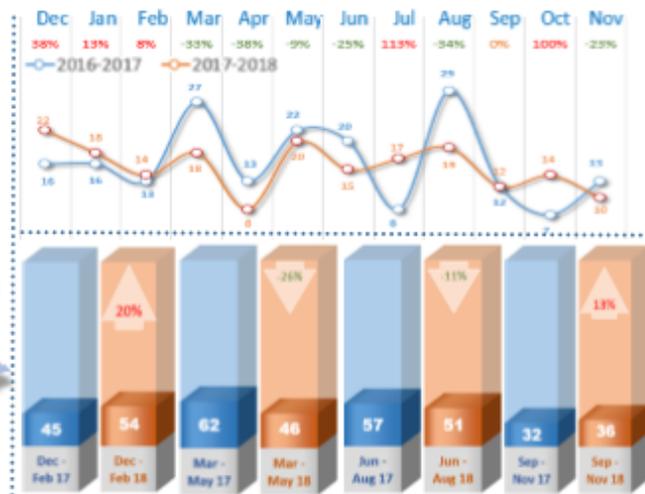
### Lewisham Monthly & Quarterly Comparison



### Knife Crime with Injury



### Lewisham Monthly & Quarterly Comparison



### **3- Lewisham's knife crime Action Plan :**

Lewisham completed the plan, and in addition, we have been working with police colleagues who are keen to develop a 3 borough BCU action plan which we would support whilst also focusing on the Lewisham specific plan.

3.1 The following areas are deemed as **minimum standards**.

#### **❖ Governance:**

- ✓ Community Safety Partnership (CSP) Meeting agendas to include Knife, Gun and Serious Violence Performance, consideration of habitual knife carriers, community tensions and stop and search as standing items. Monthly Violent Crime Partnership Tasking Meeting (or local equivalent) to include Violence Intelligence Briefing, tasking of partnership services to target offenders and hotspot locations; maintain and or review Events Tracker to identify and manage events of risk, monitor and review community tensions

**Detailed analytical products have been developed with further analysis being produced there are a number of structures in place that review the above and performance is monitored at every Safer Lewisham Partnership.**

#### **❖ Targeting Lawbreakers:**

- ✓ Analysis to support targeted enforcement - Community Safety Strategic Assessment to include Serious Youth Violence, Knife and gun enabled crime (to be refreshed annually)
- ✓ Use ISTV data, social media intelligence, local drugs markets and analysis of local county lines, plus any other relevant local authority data sources to inform the strategic assessment analysis
- ✓ Police Activity Tracker to be maintained to record, monitor and review key police tactical interventions and activity
- ✓ Reviewing key police tactical interventions and activity
- ✓ Multi-Agency Panel response to those repeatedly committing knife crime offences,

**There is a detailed strategic needs assessment being undertaken currently to inform the 19/20 plan. There are some sources of data that require further exploration. There are a number of multi-agency boards to review, risk assess and safety plan for individuals.**

#### **❖ Keeping weapons off the street**

- ✓ Develop an agreed joint programme of actions to remove weapons and provide reassurance including Trading Standards initiatives (e.g. knife crime test purchases)

**This activity is done and a programme of work is being developed so activity can be assessed. There is a programme of community knife searches as well as availability of wands in schools if appropriate. Responsible Retailer Agreements to be refreshed with key businesses in the borough, limiting the availability of knives being sold to young people. This is supported by the Safer Lewisham Business Partnership and overseen by the SLP Safer Spaces and Places multi agency working group.**

#### **❖ Protecting and educating young people:**

- ✓ Work to ensure schools are safe places to learn that build young people's resilience

- ✓ Schools to include knife crime and youth violence within their safeguarding plans as per Ofsted guidance expected September 2018
- ✓ Work to minimise school exclusions and support young people back into education, employment and training
- ✓ Monitor exclusions data through local education arrangements and also six monthly at CSP
- ✓ Supporting children in care and care leavers through diversion and preventative work that is bespoke to the risk of them becoming involved in serious violence

**There is work being undertaken with For Jimmy to understand the issues from the children's perspectives and mapping to take action around safe spaces and places. In addition, a school policy was adopted in 17/18 in relation to knives/ weapons in schools. A focus on exclusions is part of the work programme of select committees and data is being accessed to report regularly on this aspect. Knife Crime/Violence awareness programmes across all education establishments is to be mapped to better understand the offer alongside the universal schools safety programme which is being delivered to Yr7 and covers knife crime, bullying, substance misuse, on line and healthy relationships.**

❖ ***Standing with communities, neighbourhoods, and families***

- ✓ Develop or update CSP approaches to working with communities to tackle knife crime, including appropriate programmes of community development, capacity building and structured dialogue
- ✓ Community Tensions Monitoring - Assessment by MPS to be supported by CSP partners so it is based on multi-agency data
- ✓ Facilitate community involvement in Stop & Search - including the monitoring S60 by community representatives and including a standing agenda item at Safer Neighbourhood Boards

**There are a number of approaches and programmes which are reviewed and reported on. The Safer Neighbourhood Board is an important forum to support community development as well as its stop and search scrutiny committee.**

❖ ***Supporting victims***

- ✓ Local Safeguarding partners to ensure all young victims of knife crime have are referred to appropriate packages of support across both statutory and voluntary provision
- ✓ All young victims of knife crime to be assessed for referral to CAHMS where determined appropriate in the light of risk / harm
- ✓ London Trauma and A&E centres to provide safeguarding information to local partnerships and hence maximise opportunities for "teachable moments" and rapid service referral/support

**The borough has adopted a trauma informed approach which assists with understanding sub clinical mental wellbeing which may not meet thresholds for CAHMS provision**

**The trauma centres work began in Lewisham in 2009 and is well embedded with this model is now rolled out across London.**

❖ **Offering ways out of crime :**

- ✓ Pre-court and post-conviction knife crime offenders to be provided with bespoke community sentence interventions. Develop local schedule of intervention options taking account all available services,

**There are a number of interventions including within the YOS who have created a Trauma Informed violence reduction programme.**

**The Violence Reduction Programme** gives young people insight into why they may respond to situations with violence including knife crime. It enables young people to recognise moments of hyper vigilance and manage stressful situations. The programme uses academic research on the causes of violence from a trauma informed perspective, it also aims to help young people develop internal controls, resilience and emotional intelligence. The programme also incorporates, mindfulness and breathing techniques to encourage a focused mind and positive affirmations to encourage positive thinking

**3.2 Additional actions from the knife crime plan:**

In addition to the above Lewisham has adopted the following aspects to support the work:

- Promote the London Needs You Alive Campaign within local prevention awareness campaigns
- Adoption of a restorative justice approach
- Adoption/promotion of City Safe Haven's
- Develop a post incident community response - a local partnership response to serious violence critical incidents. To be based upon forthcoming commissioned work commissioned by MOPAC in collaboration with the MPS and London Councils
- Business Community to be involved through Business Improvement District, Regeneration agencies and/or Business Crime Partnership meetings
- Refresh of the Responsible Retailer Agreements on sale of knives.
- Map provision across the borough

**4 Youth violence**

4.1 County lines, or 'going country' means groups or gangs using young people or vulnerable adults to carry and sell drugs from borough to borough, and across county boundaries. It is a tactic used by groups or gangs to facilitate the selling of drugs in an area outside of the area they live, reducing their risk of detection. This issue is affecting all London boroughs and its impact can be seen in the Home Counties and many other towns and cities.

The National Crime Agency suggests around 1500 county lines known nationally (NCA website)—although thought to be likely much higher. NCA state third of known lines originate from London (although again likely to be underestimated). Latest estimate is that around 4000 teenagers affected by County Lines in London.

Lewisham have been using a Missing, exploited and trafficked (MET) approach which considers the multiple risk, harm and vulnerabilities to focus partnership work. Based on our methodology it is guesstimated that there would be approximately 5400 people across London engaged with exploitation activities linked to organised crime and drug networks. This is further supported by Safer London Foundation figures who suggest that over 4000 young

people they are working with show as having risk indicators for being 'exploited' by a form of criminal network in London.

We understand the issues are multiple considering risk, harm and vulnerability at all times and therefore have set up a multi-agency violence reduction hub and using a contextual safeguarding approach will be safety planning and support those involved in serious violence and county lines.

4.2 Lewisham has undertaken an extensive body of work to reduce serious violence. The work we have already undertaken has been guided by the following key principles:

- Building adult capabilities, meeting their needs and building confidence – minimising the stress within the family
- Looking at the progress of every child each and every day
- Skills for all: whole workforce skills in mindfulness, nurture, thrive, trauma informed and restorative approaches
- Active learning with inclusion at the heart
- Parents as first teachers
- Access and availability
- Building social capital / co production and creating stronger community networks

#### 4.3 **Examples of current activity**

***Trusted adult's: community champions - Lewisham's Community Champions*** - Many individuals and community groups in our borough feel passionately about putting an end to youth violence and are motivated to be part of the solution. Lewisham officers are working with various individuals within the community and are developing workshops for volunteers and practitioners. Workshops will include information about youth violence and our Lewisham approach (trauma informed, challenging unconscious bias and restorative approaches). The model is designed to improve engagement and extend reach and support to communities. The aim is for community champions who, with their legitimacy within the area, will be able to signpost fellow members of the community to local service provision.

***Safe havens*** - These havens continue to be delivered by For Jimmy. These are havens are local businesses in the community that are able to offer safe spaces to children. Working with schools and For Jimmy to understand safe spaced and places from the perspective of children and what could be done collectively.

***Universal Schools Safety Programme*** - Following a series of roundtables with young people in 2016/2017 5 key messages emerged that they were most concerned about: knife crime, bullying, drugs and alcohol, domestic abuse and social media dangers. These formed the basis of a universal schools programme which was co-created with the Council and Youth First.

The important aspects of the model was to be youth service led; embedding youth workers in schools delivering these sessions enabled follow on work and early identification of those who may need additional support. Also to signpost and refer to afterschool youth services would offer and enable improved positive activities. The programme is delivered alongside the provider for teenage health and wellbeing to Yr 7.

**Supporting early childhood development and meeting the needs of adults (parents)** - A range of parental support services through the children's centres and early years services are available in some areas with a focus on 5 to thrive: Talk, play, relax, cuddle, respond.

Recognising some of the triggers that lead to adverse childhood experiences such as Domestic Violence, parental Mental Health, and parental Substance misuse, parent in prison, abuse or neglect has led to analysis of adult's needs and a focus on support to meet the needs of these parents/ adults.

Our strategies rely on Identifying protection and safety for those who may need additional support. A review of some of the critical flags including exclusion is being undertaken by children's select committee which will report early in 2019.

Greater understanding of the speech, language and communication triggers within criminal justice has led increased access to services to support learning for these children.

Early Help review - we are developing our local Public Health approach to youth violence. This means that the things we are seeking to change are not just about violence, but rather about conditions for individuals, families and communities. As such any effort to address these must be a whole system, partnership approach seeking to prevent poor outcomes for Lewisham residents across a wide range of areas socially, economically and personally. This means reducing risk factors and promoting protective factors wherever we can, and intervening early where issues emerge across the partnership in Lewisham. The Council is therefore undertaking an Early Help review, governed by a partnership board including the Head of Public Protection and Safety.

The review will:

- Review approaches to reducing risk factors and promoting protective factors
- Review the Lewisham offer of support internally, across commissioned provision and the wider partnership to inform recommissioning for April 2020
- Develop a new Early Help strategy from 2019.

**Preventing escalation-** Lewisham's Youth Offending Service and Violence Reduction Team have set up the Violence Reduction Hub which is progressing a trauma-informed delivery practice model. This multi-modal model offers three methods which are considered key components in creating safe spaces and empowering individuals and these are:

- Trauma-informed practice
- Restorative Justice approaches
- Unconscious bias principles.

**Enforcement** – the partnership work with the police to focus on those dangerous individuals who are grooming children to deal drugs/ habitual knife carriers/ involved in organised crime continues. In the past year a number of operations has led to significant arrests and the seizing of drugs, weapons and money. Additional support is provided via the Met wide Violence Taskforce when required. This is a critical arm of the overall approach.

**Reducing the effects** - The wide spread effects of violence in the public realm and within the home is well evidenced so ensuring a whole systems approach which works with a range of professionals across the statutory and voluntary sector to embed a joint philosophy and skills development will increase the ability of all to stop the violence.

Wide scale **campaigning** to de-normalise violence / change the narrative about children and focus on aspiration and positive childhood experiences is being developed.

Facilitating a **community led conversation** is being developed, leading to co-production of a 5-10 year strategy will help to sustain the change for a longer period of time bringing about the cultural and societal changes needed to stop violence.

**Pan London Rescue and Response – county lines** - This project is delivering a support service for young people who are vulnerable and caught up in County Lines drug distribution networks across our region. This issue brings together gangs, national policing strategy, CSE, trafficking, exploitation and vulnerability; underpinned by a complex range of social and structural disadvantage. The need has been identified but is so far only partly understood and sporadically mapped, with support models untested at any scale. The project is being evaluated by Bedfordshire University.

It is the first County Lines support service that:

- Operates at scale - pan London and for 3 years until March 2021.
- Includes support providers, intelligence analysis as well as looking to break the cycle through front line practitioner training.
- Is led by a coalition of London boroughs with support from MPS special commands and the voluntary sector.

## 5 - **Summary**

There has been a continued focus by the partnership on violence including knife crime and youth violence. The Impact of this is significant on those directly involved but also those who live in the borough. The fear that young people and adults have in relation to violence and knife crime cannot be underestimated and the impact of this fear in terms of stress, ability to go about your daily life, and distrust leads to greater fear and trauma that's spreads widely.

The knife crime plan is an important focus for action as a partnership and this will be reviewed quarterly at the Safer Lewisham p[partnership but this is seen within the wider context of violence and the public health approach.

The partnership will continue to focus and prioritise this issue.

## 6. **Financial Implications**

- 6.1 currently this has not been identified but consideration about collective resources will need to take place to deliver on this agenda

## 7. **Legal & Human Rights Implications**

- 7.1 The Council is under a number of statutory obligations to reduce crime and anti-social behaviour. The Crime and Disorder Act 1998 requires the Council to formulate and implement a strategy for the reduction of crime and disorder; the Anti-Social Behaviour 2003 requires the Council as a local housing authority to have policies and procedures for dealing with anti-social behaviour and the Race Relations (Amendment) Act 2000 places the Council under a duty to have, when carrying out its functions, due regard to the need to eliminate unlawful discrimination and promote good relations between persons of different racial groups.

- 7.2 The Local Government Act 1999 places a duty on the local authorities to secure continuous improvement in the way its functions are exercised having regard to the combination of economy, efficiency and effectiveness.
- 7.3 Section 2 of the Local Government Act 2000 empowers the local authority to do anything which it considers likely to achieve the promotion or improvement of the economic, social or environmental well-being of all or any persons within the local authority's area.
- 7.4 These statutory duties amongst others feed into the Council's Safer Lewisham Strategy.
- 8. Equalities Implications**
- 8.1 Developing safe and secure communities is central to the work of the Council as a whole and in particular to the Community Services directorate. Reducing and preventing crime, reducing fear of crime and supporting vulnerable communities is critical to the well-being of all our citizens. This agenda directly impacts on this area and any actions must review impact in relation to equalities.
- 9. Crime and Disorder Implications**
- 9.1 Section 17 places a duty on partners to do all they can to reasonably prevent crime and disorder in their area. The level of crime and its impact is influenced by the decisions and activities taken in the day-to-day of local bodies and organisations. The responsible authorities are required to provide a range of services in their community from policing, fire protection, planning, consumer and environmental protection, transport and highways. They each have a key statutory role in providing these services and, in carrying out their core activities, can significantly contribute to reducing crime and improving the quality of life in their area.
- 10 Environmental Implications**
- 10.1 Key decisions made which may have environmental implications. Environmental services are consulted about all agreed activity before proceeding.

*For further information on this report please contact Geeta Subramaniam-Mooney Head of Public Protection and Safety,, Directorate for Community Services on 020 8 314 9569*

SAFER STRONGER COMMUNITIES SELECT COMMITTEE			
<b>Report Title</b>	Lewisham Disability Coalition		
<b>Contributors</b>	Executive Director for Community Services		
<b>Class</b>	Part 1	Date:	4 February 2019

## 1. Purpose

This report provides an update for the Safer Stronger Communities Select Committee on the discontinuation of Main Grant funding to Lewisham Disability Coalition and the organisation's closure.

## 2. Recommendation

Members of the Safer Stronger Communities Select Committee are recommended to note the content of the attached report which was agreed by Mayor and Cabinet on 16 January 2019.

## 3. Closure Update

- 3.1 The organisation's trustees continue to work with Voluntary Action Lewisham, which has been providing technical support for several months, to appoint an insolvency practitioner to undertake the necessary tasks to settle the organisation's liabilities and formally close the charity.
- 3.2 The attached report which was considered by Mayor and Cabinet at the meeting on 16 January 2019 authorises the Executive Director for Community Services to consider reasonable financial proposals from the trustees to meet their outstanding obligations. These proposals are still awaited.
- 3.3 Agencies that previously worked with the organisation have been informed of its closure and advised to direct future enquiries to the Advice Lewisham single point of contact.
- 3.4 All former clients of the organisation have been advised to contact Advice Lewisham and Advice Lewisham has been directly provided with the details of those deemed to be particularly vulnerable in accordance with information sharing protocols.
- 3.5 The lease for the building from which the organisation operated in Bellingham has been taken on by Age UK who also offer an advice service, particularly for older residents.
- 3.6 Applicants to the Access to Advice theme of the new Main Grants programme, which is due to start from 1 August 2019, will be required to address the needs of disabled residents specifically, including outlining how they propose to undertake support arrangements such as home visits for those who are unable to attend the advice centre.

This page is intentionally left blank

<b>MAYOR AND CABINET</b>			
<b>Report Title</b>	Main Grants –Lewisham Disability Coalition		
<b>Key Decision</b>	Yes	Item No.	
<b>Ward</b>	All		
<b>Contributors</b>	Executive Director for Community Services Executive Director for Resources and Regeneration Head of Law		
<b>Class</b>	Part 1	Date:	16 January 2019

## 1. Summary

- 1.1 Lewisham Disability Coalition (LDC) has been in receipt of a Main Grant of £87,565 per annum from Lewisham Council, as agreed by Mayor and Cabinet on 15 November 2017. The activities funded by the grant have provided services as part of the Advice Lewisham partnership, with a particular focus on people with disabilities. To date, 75% of the 2018/19 grant has been paid to the organisation, amounting to £65,674. This covers the period from April to December 2018.

Subsequent to the agreement of the grant, the organisation has experienced increasing financial difficulties, leading to the threat of insolvency. As a result of its mounting problems, the organisation's trustees decided in November 2018 that the organisation would cease operation at the end of December 2018. Following this decision, it has become necessary to take steps to discontinue the grant made to the organisation by Lewisham Council.

## 2. Purpose

- 2.1 The purpose of this report is to confirm the discontinuation of the current grant to LDC which took effect on 31 December 2018, the date on which the organisation ceased operations.

The report is also seeking to delegate responsibility to the Executive Director for Community Services to consider proposals from the organisation to contribute to its winding-up costs.

## 3. Recommendation/s

It is recommended that Mayor and Cabinet agree to the discontinuation of the Main Grant to LDC from 1 January 2019 and the delegation of decision making responsibility in relation to LDC's winding-up costs to the Executive Director for Community Services.

## 4. Policy Context

- 4.1 Lewisham's Sustainable Community Strategy 2008-2020, 'Shaping our Future', sets out the borough's ambitions to encourage development, enable citizens to live healthy lives and to empower Lewisham's communities to prosper. It has six strategic priorities, including a commitment to creating a borough that is "Empowered and

Responsible: where people are actively involved in their local area and contribute to supportive communities”.

- 4.2 The empowered and responsible strand of the strategy highlights the importance of the community and voluntary sector in all areas of public life. This is reflected in Lewisham’s corporate priorities: “Community leadership and empowerment: developing opportunities for the active participation and engagement of people in the life of the community”.
- 4.3 Lewisham has a strong history of working with the voluntary and community sector and empowering residents and communities. Lewisham is fortunate to have a strong and thriving sector which ranges from very small organisations with no paid staff through to local branches of national charities. The sector includes charities, not for profit companies limited by guarantee, faith organisations, civic amenity societies as well as social enterprises. There are estimated to be around 800 community and voluntary sector organisations in the borough.
- 4.4 What all these organisations have in common is their ability to bring significant additional value to the work that they do through voluntary support and raising funds from sources not available to other sectors such as charitable trusts. In addition they often provide services that the Council cannot easily provide; create links between communities and people; and give people a voice.
- 4.5 As well as being directly involved in delivering services to citizens in the borough, third sector organisations also provide the essential infrastructure to allow the sector as a whole to develop and support individual citizens to be able to play an active role within their local communities.
- 4.6 Lewisham was the first London Borough to develop a Compact with the third sector in 2001. The compact seeks to support a positive relationship between the sector and key statutory partners. It includes expectations around the management of grant aid as well as broader partnership working principles. The compact was further developed in 2010 with the addition of guidelines for commissioning with the third sector in recognition of the important contribution that the third sector should play in identifying needs as well as potentially delivering service solutions.
- 4.7 Although the third sector’s role within the commissioning of local public services continues to grow the council recognises that there continues to be a need for grant aid investment for the following reasons:
  - A recognition of the importance of maintaining an independent sector that can act as a critical friend to challenge public sector policy and delivery.
  - A recognition that the third sector is often better placed to understand local communities and develop innovative assets based programmes that avoid the need for expensive, and sometimes unwelcome, statutory interventions at a later date.
  - A recognition that some people may feel more able to access voluntary sector groups due to suspicion, or negative experiences, of statutory services.
  - A recognition of the key role that the sector plays in building civic participation, providing a voice for seldom heard residents and providing community intelligence.

- A recognition of the great diversity of the sector and the need to engage with small and emerging groups as well as large established organisations.
- A recognition of the sector's potential to take risks and innovate which does not sit easily within commissioning frameworks.
- A recognition that third sector organisations have been key delivery partners within Lewisham, including for a wide range of targeted short term initiatives. Grant aid provides a level of security for organisations ensuring that there is a strong sector able to address local need, attract significant additional resources and be ready to work in partnership with us.

## **5. Background to Discontinuation of Main Grant Funding to Lewisham Disability Coalition**

- 5.1 LDC was formally constituted in 2002 with the mission of promoting equality, choice, independence and inclusion for disabled people of all ages and from all sections of the community, living, working and studying in Lewisham.
- 5.2 The principal service offered by the organisation has been information and advice and the organisation has been funded under the Access to Advice theme of the Council's Main Grants programme agreed by Mayor and Cabinet (Contracts) 7<sup>th</sup> December 2016 (Appendix A). The report can be found at:

<http://councilmeetings.lewisham.gov.uk/ieListDocuments.aspx?CId=199&MId=4370&Ver=4>

- 5.3 As is the case with all Main Grants funded advice organisations, LDC has operated as part of the integrated Advice Lewisham partnership since 2016.
- 5.4 As part of the Advice Lewisham partnership arrangement, the organisation's staff have delivered services via the central telephone advice line set up as a single point of contact for all Advice Lewisham partners. The organisation has further provided advice appointments and services, particularly in the area of welfare benefits.
- 5.5 The organisation has seen financial difficulties emerging over the last three years, and Council officers have been working with the Director and trustees for some time to address this. Council officers have also engaged Voluntary Action Lewisham to provide support to the organisation's trustees. Council officers and VAL have also worked with the organisation's auditors to ascertain the financial position.
- 5.6 In the last year, it has become apparent that, unless urgent action to reduce costs and attract additional funding was to be taken, the organisation's future would be threatened.
- 5.7 In the event, the organisation's trustees have not found it possible to take actions to secure the organisation's future.
- 5.8 In October 2018, the organisation ceased taking new referrals and work began to ensure that service user case management was completed. LDC reported in early December that all cases had been concluded with service users provided with the necessary support. Council officers cross referenced LDC's service users with individuals on Social Services caseloads and established that no current service users met these criteria. However, the

organisation identified a small number (five) of individuals to whom it had provided extensive non-advice support and it was agreed that information on these individuals would be passed to Advice Lewisham for onward support.

- 5.9 Redundancy implications were addressed during this period and it was identified two members of staff would be made redundant with effect from 31 December 2018

## **6. Financial implications**

- 6.1 This report seeks approval to terminate the grant to Lewisham Disability Coalition from 31st December 2018. Reasons for this are set out in paragraph 5 above.

- 6.2 Closure will result in a saving on the grants budget of £21,891 in 2018/19. However, this saving may be reduced if the Council agrees to meet any of the organisation's winding-up costs.

- 6.3 Additionally, there will be an underspend of £29,188 in 2019/20 for the period between 1st April 2019 and 1st August 2019 when the new grants programme will be in place.

## **7. Legal implications**

- 7.1 The Localism Act 2011 includes a 'general power of competence'. This gives local authorities the legal capacity to do anything an individual can do that is not specifically prohibited.

- 7.2 The giving or withdrawing of grants to community organizations is a discretionary power which must be exercised reasonably, taking relevant considerations into account and ignoring irrelevant considerations. Article 16.2 (xiii) (page 72) of the Council's Constitution provides that it is a key decision whether to grant or withdraw funding to any voluntary organisation in excess of £10,000.

- 7.3 The Council owes a fiduciary duty towards its taxpayers to ensure that grant monies paid to voluntary organisations are properly spent and are for the purposes for which the grant is made. Accordingly, the agreement with each organisation should contain provisions requiring it to keep proper accounts, have appropriate governance and management arrangements in place and allow the Council to monitor the same and allowing for termination in certain circumstances.

- 7.4 Clause 15.3 of the Council's final Conditions of Grant Aid for non-statutory organisations (with effect from 1 July 2015) allows for grant termination in the event of insolvency, or the organisation ceasing to operate. Organisations, if appropriate, may be given the right to make representations to the Council decision maker as to why a grant should not be withdrawn.

- 7.5 The Equality Act 2010 (the Act) introduced a public sector equality duty (the equality duty or the duty). It covers the following protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.

- 7.6 In summary, the Council must, in the exercise of its functions, have due regard to the need to:

- Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act;
- Advance equality of opportunity between people who share a protected characteristic and those who do not;
- Foster good relations between people who share a protected characteristic and those who do not.

7.7 It is not an absolute requirement to eliminate unlawful discrimination, harassment, victimisation or other prohibited conduct, or to promote equality of opportunity or foster good relations between persons who share a protected characteristic and those who do not. It is a duty to have due regard to the need to achieve the goals listed above. The weight to be attached to the duty will be dependent on the nature of the decision and the circumstances in which it is made. This is a matter for the Mayor, bearing in mind the issues of relevance and proportionality. The Mayor must understand the impact or likely impact of the decision on those with protected characteristics who are potentially affected by the decision. The extent of the duty will necessarily vary from case to case and due regard is such regard as is appropriate in all the circumstances.

7.8 The Equality and Human Rights Commission has issued Technical Guidance on the Public Sector Equality Duty and statutory guidance entitled “Equality Act 2010 Services, Public Functions & Associations Statutory Code of Practice”. The Council must have regard to the statutory code in so far as it relates to the duty and attention is drawn to Chapter 11 which deals particularly with the equality duty. The Technical Guidance also covers what public authorities should do to meet the duty. This includes steps that are legally required, as well as recommended actions. The guidance does not have statutory force but nonetheless regard should be had to it, as failure to do so without compelling reason would be of evidential value. The statutory code and the technical guidance can be found at:

<https://www.equalityhumanrights.com/en/advice-and-guidance/equality-act-codes-practice>  
<https://www.equalityhumanrights.com/en/advice-and-guidance/equality-act-technical-guidance>

7.9 The Equality and Human Rights Commission (EHRC) has previously issued five guides for public authorities in England giving advice on the equality duty:

[The essential guide to the public sector equality duty](#)  
[Meeting the equality duty in policy and decision-making](#)  
[Engagement and the equality duty: A guide for public authorities](#)  
[Objectives and the equality duty. A guide for public authorities](#)  
[Equality Information and the Equality Duty: A Guide for Public Authorities](#)

7.10 The essential guide provides an overview of the equality duty requirements including the general equality duty, the specific duties and who they apply to. It covers what public authorities should do to meet the duty including steps that are legally required, as well as recommended actions. The other four documents provide more detailed guidance on key areas and advice on good practice. Further information and resources are available at:

<https://www.equalityhumanrights.com/en/advice-and-guidance/public-sector-equality-duty-guidance#h1>

## **8. Crime and Disorder Implications**

8.1 There are no direct crime and disorder implications arising from this report.

## **9. Equalities Implications**

9.1 Although LDC had a specialism in working with people with disabilities, other Advice Lewisham partners have expertise in this area and are equipped to meet the needs of individuals who would previously have been eligible for access to LDC services. No direct equalities implications are therefore envisaged. The Main Grants programme which is currently open for applications will seek alternative expert input to address specialist needs within the previous LDC service user group.

## **10. Environmental Implications**

There are no environmental implications arising from this report.

## **11. Conclusion**

It is unfortunate that the organisation has found it necessary to close but significant work has been undertaken to ensure that disruption to service users is minimised and alternative provision is secured. It is therefore recommended that Mayor and Cabinet approve the recommendations in this report and confirm that funding should be discontinued.

## **Appendix**

**Appendix A** – Main Grants Programme 2017-19 – Mayor and Cabinet (Contracts) 7<sup>th</sup> December 2016

<b>Safer Stronger Communities Select Committee</b>		
Title	Select Committee work programme	
Contributor	Scrutiny Manager	Item 7
Class	Part 1 (open)	4 February 2019

## 1. Purpose

To advise Committee members of the work programme for the 2018/19 municipal year, and to decide on the agenda items for the next meeting.

## 2. Summary

- 2.1 At the beginning of the new municipal year, each select committee drew up a draft work programme for submission to the Business Panel for consideration.
- 2.2 The Business Panel considered the proposed work programmes of each of the select committees on 24 July 2018 and agreed a co-ordinated overview and scrutiny work programme. However, the work programme can be reviewed at each Select Committee meeting so that Members are able to include urgent, high priority items and remove items that are no longer a priority.

## 3. Recommendations

3.1 The Committee is asked to:

- note the work plan attached at **Appendix B** and discuss any issues arising from the programme;
- specify the information and analysis required in the report for each item on the agenda for the next meeting, based on desired outcomes, so that officers are clear about what they need to provide;
- review all forthcoming key decisions, attached at **Appendix C**, and consider any items for further scrutiny;

## 4. The work programme

4.1 The work programme for 2018/19 was agreed at the Committee's meeting on 12 July 2018.

4.2 The Committee is asked to consider if any urgent issues have arisen that require scrutiny and if any existing items are no longer a priority and can be removed from the work programme. Before adding additional items, each item should be considered against agreed criteria. The flow chart attached at **Appendix A** may help Members decide if proposed additional items should be added to the work programme. The Committee's work programme needs to be achievable in terms of the amount of meeting time available. If the Committee agrees to add additional item(s) because they are urgent and high priority, Members will need to consider

which medium/low priority item(s) should be removed in order to create sufficient capacity for the new item(s).

- 4.3 Items within each Select Committee work programme are linked to the Council's corporate priorities. Work is currently underway to develop a new corporate strategy, which will give corporate expression to the priorities of the new administration. Once developed, scrutiny work programmes can be adjusted to reflect the new corporate strategy and corporate priorities, if required. It is expected that the new strategy will be approved at full Council in November 2018.

## 5. The next meeting

- 5.1 The following reports are scheduled for the meeting on Tuesday 12 March 2019:

Agenda item	Review type	Link to Corporate Priority	Priority
<b>LGBT Provision in Lewisham Review – 6 month update</b>	In-depth Review Policy Monitoring	Community leadership Inspiring efficiency, effectiveness and equity.	High
<b>The Impact of Stop and Search and Prevent on Community Relations – Draft Report</b>	In-depth Review	Community leadership Safety, security and a visible presence	High
<b>YOS Action Plan</b>	Performance Monitoring	Community leadership Safety, security and a visible presence	High
<b>Safer Lewisham Plan</b>	Performance Monitoring	Community leadership Safety, security and a visible presence	High
<b>Comprehensive Equality Scheme Annual Review</b>	Performance Monitoring	Community leadership Safety, security and a visible presence	High
<b>Local Assemblies</b>	Performance Monitoring	Community leadership	High
<b>Main Grants Programme</b>	Performance Monitoring and Policy Development	Community leadership Inspiring efficiency, effectiveness and equity.	High

- 5.2 The Committee is asked to specify the information and analysis it would like to see in the reports for these items, based on the outcomes the Committee would like to achieve, so that officers are clear about what they need to provide for the next meeting.

## 6. Financial Implications

There are no financial implications arising from this report.

## **7. Legal Implications**

In accordance with the Council's Constitution, all scrutiny select committees must devise and submit a work programme to the Business Panel at the start of each municipal year.

## **8. Equalities Implications**

- 8.1 The Equality Act 2010 brought together all previous equality legislation in England, Scotland and Wales. The Act included a new public sector equality duty, replacing the separate duties relating to race, disability and gender equality. The duty came into force on 6 April 2011. It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
- 8.2 The Council must, in the exercise of its functions, have due regard to the need to:
- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act
  - advance equality of opportunity between people who share a protected characteristic and those who do not.
  - foster good relations between people who share a protected characteristic and those who do not.
- 8.3 There may be equalities implications arising from items on the work programme and all activities undertaken by the Select Committee will need to give due consideration to this.

## **9. Date of next meeting**

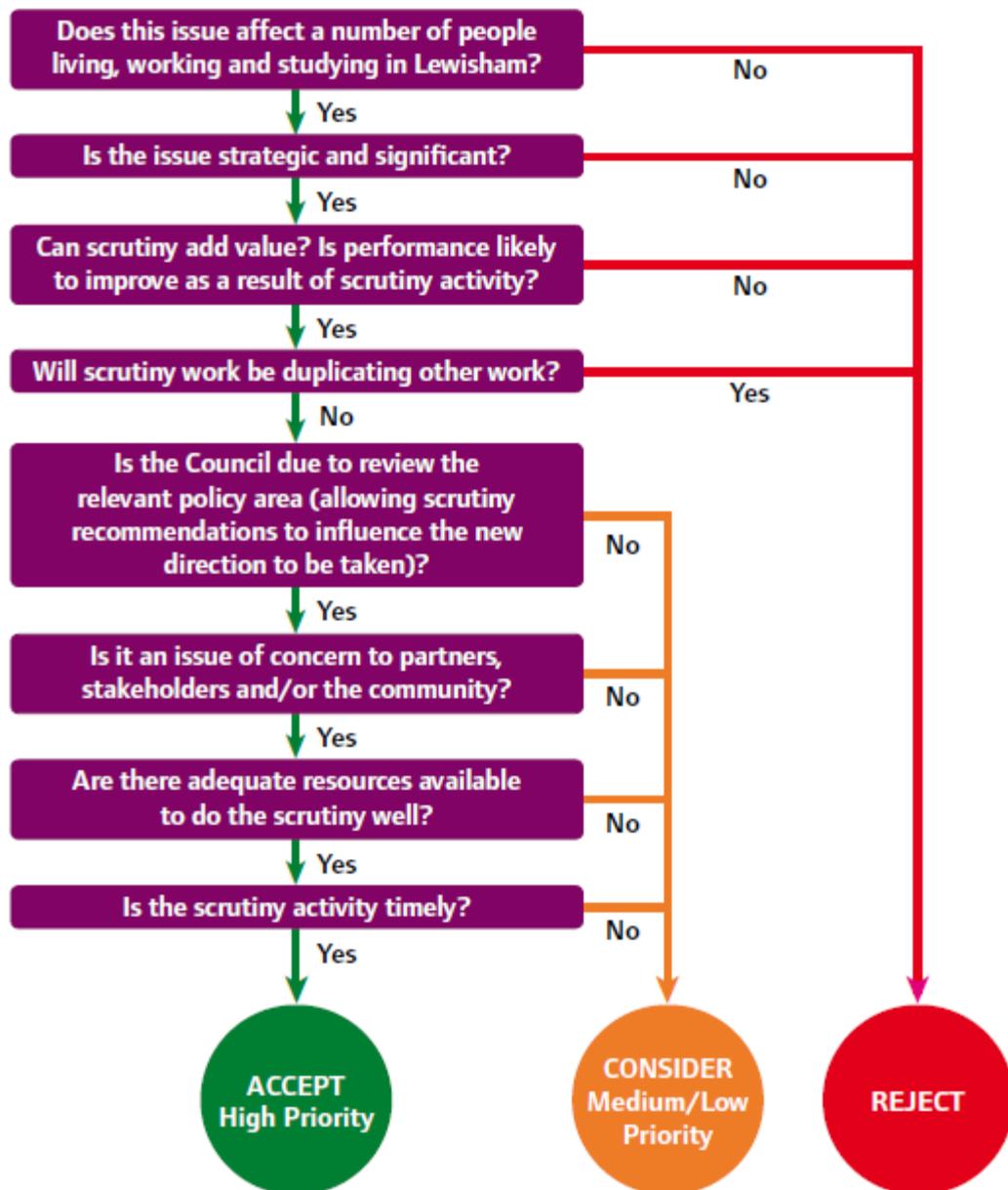
The date of the next meeting is Tuesday 12 March 2019.

### **Background Documents**

Lewisham Council's Constitution

Centre for Public Scrutiny: the Good Scrutiny Guide

## Scrutiny work programme – prioritisation process



## FORWARD PLAN OF KEY DECISIONS

### Forward Plan February 2019 - May 2019

This Forward Plan sets out the key decisions the Council expects to take during the next four months.

Anyone wishing to make representations on a decision should submit them in writing as soon as possible to the relevant contact officer (shown as number (7) in the key overleaf). Any representations made less than 3 days before the meeting should be sent to Kevin Flaherty, the Local Democracy Officer, at the Council Offices or [kevin.flaherty@lewisham.gov.uk](mailto:kevin.flaherty@lewisham.gov.uk). However the deadline will be 4pm on the working day prior to the meeting.

A "key decision"\* means an executive decision which is likely to:

- (a) result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates;
- (b) be significant in terms of its effects on communities living or working in an area comprising two or more wards.

<b>FORWARD PLAN – KEY DECISIONS</b>					
<b>Date included in forward plan</b>	<b>Description of matter under consideration</b>	<b>Date of Decision Decision maker</b>	<b>Responsible Officers / Portfolios</b>	<b>Consultation Details</b>	<b>Background papers / materials</b>
October 2018	<b>Housing Assistance Policy</b>	16/01/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Paul Bell, Cabinet Member for Housing		
November 2018	<b>Gambling Statement</b>	16/01/19 Mayor and Cabinet	Aileen Buckton, Executive Director for Community Services and Councillor Joani Reid, Cabinet Member for Safer Communities		
November 2018	<b>Adoption of Perry Vale and Christmas Estate Conservation Area Article 4 Direction and Conservation Area Appraisal</b>	16/01/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Mayor Damien Egan, Mayor		
November 2018	<b>Contract Award Carers Specialist Information Advice and Support Service</b>	16/01/19 Mayor and Cabinet	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor		
May 2018	<b>2 PCSA Contract Awards for Stage 1 of two SEND school expansion projects</b>	16/01/19 Mayor and Cabinet	Sara Williams, Executive Director, Children and Young People and Councillor Chris Barnham, Cabinet Member for School Performance		
December 2018	<b>Council Tax Base</b>	16/01/19	David Austin, Head of		

<b>FORWARD PLAN – KEY DECISIONS</b>					
<b>Date included in forward plan</b>	<b>Description of matter under consideration</b>	<b>Date of Decision Decision maker</b>	<b>Responsible Officers / Portfolios</b>	<b>Consultation Details</b>	<b>Background papers / materials</b>
		Mayor and Cabinet	Corporate Resources and Councillor Joe Dromey, Cabinet Member for Finance, Skills and Jobs (job share)		
December 2018	<b>Decent Homes Update'</b>	16/01/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Paul Bell, Cabinet Member for Housing		
December 2018	<b>Article 4 Direction to withdraw PD rights for change of use from dwelling house (Use Class C3) to small HMOs (Use Class 4)</b>	16/01/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Mayor Damien Egan, Mayor		
December 2018	<b>Stillness Junior School Instrument of Government</b>	16/01/19 Mayor and Cabinet	Sara Williams, Executive Director, Children and Young People and Councillor Chris Barnham, Cabinet Member for School Performance		
December 2018	<b>Financial Regulations and the Directorate Schemes of Delegation</b>	16/01/19 Mayor and Cabinet	David Austin, Head of Corporate Resources and Councillor Joe Dromey, Cabinet Member for Finance, Skills and Jobs (job share)		
December 2018	<b>Demolition of Mayow Road Warehouse to build new</b>	16/01/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for		

<b>FORWARD PLAN – KEY DECISIONS</b>					
<b>Date included in forward plan</b>	<b>Description of matter under consideration</b>	<b>Date of Decision Decision maker</b>	<b>Responsible Officers / Portfolios</b>	<b>Consultation Details</b>	<b>Background papers / materials</b>
	<b>Council Homes</b>		Customer Services and Councillor Paul Bell, Cabinet Member for Housing		
December 2018	<b>Proposal to discontinue Main Grants funding to Lewisham Disability Coalition</b>	16/01/19 Mayor and Cabinet	Aileen Buckton, Executive Director for Community Services and Councillor Jonathan Slater, Cabinet Member for Community Sector		
December 2018	<b>New Homes Better Places: Longfield Crescent</b>	16/01/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Paul Bell, Cabinet Member for Housing		
December 2018	<b>Tipping, Transportation &amp; Treatment of Organic Waste Contract award</b>	16/01/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Brenda Dacres, Cabinet Member for Parks, Neighbourhoods and Transport (job share)		
August 2018	<b>Council Tax Reduction - Consultation 2019-20</b>	23/01/19 Council	Kevin Sheehan, Executive Director for Customer Services and Councillor Joe Dromey, Cabinet Member for Finance, Skills and Jobs (job share)		

**FORWARD PLAN – KEY DECISIONS**

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
October 2018	<b>Council Tax Base</b>	23/01/19 Council	David Austin, Head of Corporate Resources and Councillor Joe Dromey, Cabinet Member for Finance, Skills and Jobs (job share)		
December 2018	<b>Financial Regulations and the Directorate Schemes of Delegation</b>	23/01/19 Council	David Austin, Head of Corporate Resources and Councillor Joe Dromey, Cabinet Member for Finance, Skills and Jobs (job share)		
December 2018	<b>Gambling Statement</b>	23/01/19 Council	Aileen Buckton, Executive Director for Community Services and Councillor Joani Reid, Cabinet Member for Safer Communities		
October 2018	<b>Greenvale expansion phase 1: demolition contract award report</b>	29/01/19 Executive Director for Resources and Regeneration	Kevin Sheehan, Executive Director for Customer Services and Councillor Chris Barnham, Cabinet Member for School Performance		
October 2018	<b>Chelwood Nursery Expansion</b>	29/01/19 Executive Director for Resources and Regeneration	Kevin Sheehan, Executive Director for Customer Services and Councillor Chris Barnham, Cabinet Member for School Performance		

**FORWARD PLAN – KEY DECISIONS**

<b>Date included in forward plan</b>	<b>Description of matter under consideration</b>	<b>Date of Decision Decision maker</b>	<b>Responsible Officers / Portfolios</b>	<b>Consultation Details</b>	<b>Background papers / materials</b>
October 2018	<b>Rockbourne Community Centre Refurbishment</b>	29/01/19 Executive Director for Resources and Regeneration	Kevin Sheehan, Executive Director for Customer Services and Councillor Brenda Dacres, Cabinet Member for Parks, Neighbourhoods and Transport (job share)		
December 2018	<b>Provision of Healthwatch - Extension of Contract</b>	29/01/19 Executive Director for Community Services	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor		
December 2018	<b>Annual Budget 2019-20</b>	06/02/19 Mayor and Cabinet	David Austin, Head of Corporate Resources and Councillor Joe Dromey, Cabinet Member for Finance, Skills and Jobs (job share)		
October 2018	<b>Public Health cuts revised proposals</b>	06/02/19 Mayor and Cabinet	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor		
November 2018	<b>Award of a Printing Services Contract for the ICT Shared Service Authorities</b>	06/02/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Kevin Bonavia, Cabinet Member for Democracy, Refugees & Accountability		

**FORWARD PLAN – KEY DECISIONS**

<b>Date included in forward plan</b>	<b>Description of matter under consideration</b>	<b>Date of Decision Decision maker</b>	<b>Responsible Officers / Portfolios</b>	<b>Consultation Details</b>	<b>Background papers / materials</b>
November 2018	<b>Lewisham Transport Strategy and Local Implementation Plan 2019-2041</b>	06/02/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Brenda Dacres, Cabinet Member for Parks, Neighbourhoods and Transport (job share)		
November 2018	<b>Determined Admission Arrangements 2019-20</b>	06/02/19 Mayor and Cabinet	Sara Williams, Executive Director, Children and Young People and Councillor Chris Barnham, Cabinet Member for School Performance		
December 2018	<b>Parking Policy Update</b>	06/02/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Brenda Dacres, Cabinet Member for Parks, Neighbourhoods and Transport (job share)		
December 2018	<b>Beckenham Place Park update</b>	06/02/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Brenda Dacres, Cabinet Member for Parks, Neighbourhoods and Transport (job share)		
December 2018	<b>Redevelopment of PLACE/Ladywell site</b>	06/02/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for		

**FORWARD PLAN – KEY DECISIONS**

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Customer Services and Councillor Paul Bell, Cabinet Member for Housing		
November 2018	<b>Corporate Strategy</b>	13/02/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Kevin Bonavia, Cabinet Member for Democracy, Refugees & Accountability		
November 2018	<b>Adoption of Charter against Modern Slavery and Approval of 1st Annual Modern Slavery and Human Trafficking Statement</b>	13/02/19 Mayor and Cabinet	Aileen Buckton, Executive Director for Community Services and Councillor Joani Reid, Cabinet Member for Safer Communities		
October 2018	<b>Neighbourhood CIL Strategy</b>	13/02/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Mayor Damien Egan, Mayor		
December 2018	<b>Public Health Neighbourhood Grants</b>	13/02/19 Mayor and Cabinet	Aileen Buckton, Executive Director for Community Services and Councillor Jonathan Slater, Cabinet Member for Community Sector		
December 2018	<b>Council Budget Update</b>	13/02/19 Mayor and Cabinet	David Austin, Head of Corporate Resources and Councillor Joe Dromey,		

**FORWARD PLAN – KEY DECISIONS**

Date included in forward plan	Description of matter under consideration	Date of Decision Decision maker	Responsible Officers / Portfolios	Consultation Details	Background papers / materials
			Cabinet Member for Finance, Skills and Jobs (job share)		
	<b>The activation of 10 previously agreed 1 year contract extensions</b>	13/02/19 Mayor and Cabinet	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor		
November 2018	<b>Neighbourhood CIL Strategy</b>	27/02/19 Council	Kevin Sheehan, Executive Director for Customer Services and Mayor Damien Egan, Mayor		
November 2018	<b>Annual Budget 2019-20</b>	27/02/19 Council	David Austin, Head of Corporate Resources and Councillor Joe Dromey, Cabinet Member for Finance, Skills and Jobs (job share)		
November 2018	<b>Adoption of Charter against Modern Slavery and Approval of 1st Annual Modern Slavery and Human Trafficking Statement</b>	27/02/19 Council	Aileen Buckton, Executive Director for Community Services and Councillor Joani Reid, Cabinet Member for Safer Communities		
August 2018	<b>Lewisham Strategic Heat Network Business Case</b>	13/03/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Mayor Damien Egan, Mayor		

<b>FORWARD PLAN – KEY DECISIONS</b>					
<b>Date included in forward plan</b>	<b>Description of matter under consideration</b>	<b>Date of Decision Decision maker</b>	<b>Responsible Officers / Portfolios</b>	<b>Consultation Details</b>	<b>Background papers / materials</b>
December 2018	<b>Commissioning of Older Adults Day Services</b>	13/03/19 Mayor and Cabinet	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor		
December 2018	<b>Learning Disability Framework - shortlisting approval</b>	13/03/19 Mayor and Cabinet	Aileen Buckton, Executive Director for Community Services and Councillor Chris Best, Deputy Mayor		
May 2018	<b>Stillness School Kitchen and Dining Hall Contract</b>	19/03/19 Executive Director for Children and Young People	Sara Williams, Executive Director, Children and Young People and Councillor Chris Barnham, Cabinet Member for School Performance		
December 2018	<b>Heathside and Lethbridge Phases 5 &amp; 6 Land Assembly. Part 1 &amp; 2</b>	27/03/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Paul Bell, Cabinet Member for Housing		
December 2018	<b>Proposals for private rented sector licensing in Lewisham</b>	27/03/19 Mayor and Cabinet	Kevin Sheehan, Executive Director for Customer Services and Councillor Paul Bell, Cabinet Member for Housing		
December 2018	<b>New Woodlands School Remodelling works Contract</b>	24/04/19 Mayor and Cabinet	Sara Williams, Executive Director, Children and		

<b>FORWARD PLAN – KEY DECISIONS</b>					
<b>Date included in forward plan</b>	<b>Description of matter under consideration</b>	<b>Date of Decision Decision maker</b>	<b>Responsible Officers / Portfolios</b>	<b>Consultation Details</b>	<b>Background papers / materials</b>
	<b>Award</b>		Young People and Councillor Chris Barnham, Cabinet Member for School Performance		

**FORWARD PLAN – KEY DECISIONS**

<b>Date included in forward plan</b>	<b>Description of matter under consideration</b>	<b>Date of Decision Decision maker</b>	<b>Responsible Officers / Portfolios</b>	<b>Consultation Details</b>	<b>Background papers / materials</b>

**Safer Stronger Communities Select Committee 2018/19**

Work Item	Type of review	Priority	Strategic Priority	Delivery deadline	12-Jul	19-Sep	05-Nov	19-Dec	04-Feb	12-Mar
Budget Cuts Proposals	Standard Item	High	CP10	Jul-18			Budget cuts			
Election of Chair and Vice-Chair	Constitutional requirement	High		Jul-18						
Select Committee Work Programme 2018/19	Constitutional requirement	High		Jul-18						
Library and Information Service Annual Report.	Performance monitoring	High	CP10	Jul-18						
Council's Employment Profile	Policy Development	High	CP10	Jul-18						
Provision for the LGBT community (response)	In-depth review	High	CP1 and CP10	Jul-18						6-month update
Main Grants Programme Consultation	Performance Monitoring	High	CP1	Jul-18			Consult results			
Introduction to Public Protection and Safety	Information Item	High	CP4	Jul-18						
Local Police and Fire Service Update	Performance Monitoring	High	CP4	on-going					stop&search	
Demographic Change	In-depth review	High	CP1 and CP10	Sep-18		6-month update		PRESENTATION		
The Impact of Prevent/Counter Terrorism strategies and stop and search on relations between the BME community and the Police	In-depth review	High	CP1,CP4 + CP10	Mar-19		SCOPE		Evidence	Evidence	Final report
Modern Day Slavery	Performance Monitoring	High	CP4							
YOS Action Plan	Performance Monitoring	High	CP4	Dec-18						
National Probation Service and community rehabilitation company	Standard Item	High	CP4	Jan-18						
Youth Violence and Knife Crime	Performance Monitoring	High	CP4	Feb-19						
Lewisham Disability Coalition	Information Item	High	CP1	Feb-19						
Safer Lewisham Plan	Performance Monitoring	High	CP4	Mar-19						
Comprehensive Equalities Scheme Annual Review 2017	Performance Monitoring	High	CP1 and CP10	Mar-19						
Main Grant Draft Application	Performance monitoring	High		Mar-19						
Local Assemblies	Performance Monitoring	High	CP1	Mar-19						

	Item completed
	Item on-going
	Item outstanding
	Proposed timeframe

Meetings				
1)	12-Jul		4)	19-Dec
2)	19-Sep		5)	4-Feb
3)	5-Nov		6)	12-Mar

te